

# BRIDGEND COUNTY BOROUGH COUNCIL

## REPORT TO AUDIT COMMITTEE

14 NOVEMBER 2019

### REPORT OF THE CORPORATE DIRECTOR OF SOCIAL SERVICES AND WELLBEING

#### INTEGRATED CARE FUND GOVERNANCE

#### 1. Purpose of Report.

- 1.1 The purpose of this report is to provide the Audit Committee with an overview of the Regional Integrated Care Fund and the governance and monitoring arrangements surrounding the fund.

#### 2. Connection to Corporate Improvement Objectives/Other Corporate Priorities

- 2.1 This report assists in the achievement of the following corporate priority/priorities:-
- **Helping people to be more self-reliant** – taking early steps to reduce or prevent people from becoming vulnerable or dependent on the Council and its services.
  - **Smarter use of resources** – ensuring that all its resources (financial, physical, human and technological) are used as effectively and efficiently as possible and support the development of resources throughout the community that can help deliver the Council's priorities.

#### 3. Background.

- 3.1 At their meeting held on the 8<sup>th</sup> August 2019 the Audit Committee received a report from the Wales Audit Office regarding the Integrated Care Fund (ICF), when it was explained that the fund is apportioned and allocated by the Welsh Government to Regional Partnership Boards across Wales.
- 3.2 Following consideration of the report, the Audit Committee requested that the Corporate Director Social Services and Wellbeing provide a briefing to the Audit Committee on the Integrated Care Fund.

#### 4. Current situation / proposal.

- 4.1 As a result of the Health Board boundary change in April 2019 Bridgend County Borough Council has re-aligned partnership working from the former Western Bay region to the newly established Cwm Taf Morgannwg Region. This change has resulted in officers and elected members working with new partners and establishing new regional partnership arrangements. This has included the allocation, influence and management of the Regional Integrated Care Fund which remains under the approval of the Regional Partnership Board.
- 4.2 The Regional Partnership Board is made up of representatives from each of the public sector organisations in the region, and also a range of other representatives that

include third sector organisations in the region such as BAVO, care provider representatives, and service user and carer representatives. The Bridgend CBC representatives are Cllr Huw David – Leader, Bridgend County Borough Council, Cllr Phil White – Cabinet Member for Social Services and Early Help, Cllr Dhanisha Patel – Cabinet Member for Wellbeing and Future Generations, Susan Cooper Corporate Director of Social Services and Wellbeing.

- 4.3 In Cwm Taf Morgannwg region, the Governance structure that oversees the ICF process involves three stages: Stage 1 - Area Plan Delivery and Implementation Group, Stage 2 - Transformation Leadership Group, Stage 3 - Regional Partnership Board.
- 4.4 The move of Bridgend into the new Cwm Taf Morgannwg Region has resulted in the Region undertaking a review of its Governance arrangements and this is still being progressed. **Appendix 1** provides a diagram of the current governance structure that operates in the Cwm Taf Morgannwg Region. The expectations are that the current governance review will continue with a similar three tier structure consisting of the Regional Partnership Board, a Programme Board (to replace the existing Transformation Leadership Group) and a separation of the Area Planning Delivery and Implementation Group into smaller more focused service based groups such as Adults' and Children's Groups.
- 4.5 It is intended that the new Governance structure will be ready to be implemented from April 2020.

#### **ICF Revenue**

- 4.6 The Cwm Taf Morgannwg Regional Partnership Board has seen its ICF Revenue allocation increase from **£5.608m** to **£12.7m** during 2019/20. This is due to inclusion of the Bridgend ICF allocation that was transferred from the former Western Bay Region and also includes increased funding available through Welsh Government. To assist Bridgend transition into the new Region, it was agreed that Bridgend would ring fence its previous ICF Revenue allocation provided to Western Bay for 2019-20 which totalled £1.988 million.
- 4.7 For both Revenue and Capital allocations, regions have to establish bidding and allocation processes, by which organisations can develop bids, that have to be aligned to the Welsh Government criteria as set out in ICF Annual Guidance. The guidance identifies service “priority groups” such as Older People with Complex Needs, People with a Learning Disability, Children at Risk of becoming Looked After, and Carers etc., and stresses the importance of Integrated Working and developing and delivering collaborative approaches.
- 4.8 There are also examples of some ICF Revenue being ring fenced to themes identified by Welsh Government as being specific priorities to deliver national strategies. Therefore the Integrated Autism Service, Dementia Action Plan and Welsh Community Care Information System provide examples of how specific ICF allocations are ring fenced within each regional allocation.
- 4.9 Completed bids for the ICF Revenue allocation therefore range from those from a single organisation, to integrated Health and Social Care bids, and also regional collaborative approaches that may consist of all local authorities or one local authority plus Health Board. It is important to note that some ICF bids are for previous or existing schemes that are carried over from year to year, and such schemes are currently dependent on ICF.

- 4.10 The process that considers bids for ICF Revenue allocation is prescribed and starts with each organisation agreeing appropriate proposals and ensuring that they meet the expected criteria which includes meeting the local and regional service priorities. These proposals are approved locally and submitted to the Regional Commissioning Team that serve the Cwm Taf Morgannwg Regional Partnership Board to be considered as part of the regional bidding process.
- 4.11 All bids are then compiled and progressed through the regional governance structures in order to be prioritised and approved. **Appendix 2** provides a summary of ICF Revenue bids that have been awarded to Bridgend CBC for the current financial year 2019/20.
- 4.12 The approved bids form the Cwm Taf Regional Partnership Board ICF Revenue Plan which is submitted to Welsh Government for final approval. The Cwm Taf Morgannwg regional ICF Revenue Plan for 2019/20 was submitted to Welsh Government on the 13<sup>th</sup> May 2019 and the written agreement that confirmed approval and set out the conditions of the offer was notified to the region at the end of July.
- 4.13 In order to ensure the grant is used for the purposes intended and achieves objectives as set out the ICF Guidance (April 2019) all projects are required to comply with the following reporting which includes the reporting of outcomes that is based on Results Based Accountability (RBA) methodology:

	<b>Period</b>	<b>Due to WG</b>	<b>Type of Report</b>
Quarter 2 Report	1 <sup>st</sup> April to 30 <sup>th</sup> September 19 (inclusive)	By 31 <sup>st</sup> October 2019	<b>Finance &amp; RBA Outcome Report</b> by Tuesday 15 <sup>th</sup> October 19
Quarter 3 Report	1 <sup>st</sup> April to 31 <sup>st</sup> December 19 (inclusive)	By 31 <sup>st</sup> January 2020	Finance & Project Status Report by Wednesday 15 <sup>th</sup> January 20
Quarter 4 Report	1 <sup>st</sup> April 19 to 31 <sup>st</sup> March 20	By 30 <sup>th</sup> April 2020	<b>Finance &amp; RBA Outcome Report</b> by Monday 20 <sup>th</sup> April 20

- 4.14 Due to the delays in Welsh Government approval for new schemes in particular, some ICF Revenue projects have been delayed which has impacted on any progress made during Quarters 1 and 2 and will inevitably result in ICF Revenue slippage and the need for the region to consider either previous bids that were not successful or create the opportunity for new bids.

### **ICF Capital**

- 4.15 For 2019/20 the capital allocation for the Cwm Taf Morgannwg Region is £5,049,000 which is inclusive of £1,500,000 capital transferred from Western Bay into the new region. A further uplift is identified for 2020/21 to an estimated total of £5,771,000.
- 4.16 The Regional process for considering Capital ICF bids is similar to that used for the ICF Revenue process. Bids are developed by local organisations and submitted to the Regional Team who then compile all bids and present to the three stages of governance identified above. This process produces the capital programme for the region which is submitted to Welsh Government for consideration.
- 4.17 One key difference between ICF Revenue and ICF Capital Allocation is that the capital allocation can be separated into two parts being Main Capital Programme (MCP) for schemes over £100,000 and Discretionary Capital Schemes (DCP) for schemes under £100,000. Whilst there is not a requirement for regions to have DCP

schemes, Welsh Government impose a limit on the DCP allocation to a maximum of up to 20% of the total capital funding available for the Region in 2019/20. **Appendix 3** provides a summary of ICF Capital bids (for both DCP and MCP) that have been awarded to Bridgend CBC for the current financial year 2019/20.

- 4.18 Whilst the Main Capital Plan was submitted to Welsh Government on 5<sup>th</sup> June for approval, the decision making processes in Welsh Government meant that the confirmation offers were not returned to the region until late August. This will result in some projects having difficulty in spending the allocated funding and as with the revenue allocation will result in funding slippage and the need for new bids to be considered and processed.

### **Monitoring of Spend**

- 4.19 The monitoring of ICF Revenue and Capital spend is based on quarterly reporting requirements as set out by Welsh Government and overseen by the Cwm Taf Morgannwg Regional Team.
- 4.20 Whilst there are regional mechanisms to oversee spend such as the Transformation and Leadership Group and Regional Partnership Board, there are also local arrangements that Bridgend have developed that include regular budget monitoring updates with Finance officers and designated service leads.

## **5. Effect upon Policy Framework & Procedure Rules.**

- 5.1 None.

## **6. Equalities Impact Assessment**

- 6.1 There are no equality implications.

## **7. Well-being of Future Generations (Wales) Act 2015 Assessment**

- 7.1 As the report is for information it is considered that there will be no significant or unacceptable impacts upon the achievement of wellbeing goals/objectives as a result of this report. However, the Integrated Care Fund is a combination of capital and revenue funding, and in allocating this funding the RPBs must demonstrate how the proposed projects complement key policies/legislation, including the Social Services and Well-being (Wales) Act 2014 and the Well-being of Future Generations (Wales) Act 2015.

- 7.2 It is of relevance that the ongoing review of Regional Governance is considering how the Regional Partnership Board and Public Services Board work more closely in order that priorities can be aligned between the Boards where appropriate.

## **8. Financial Implications.**

- 8.1 For 2019/20 Bridgend CBC have been successful in attracting £2,411,454 pounds ICF Revenue and £1,390,000 million pounds ICF Capital Funding.

## **9. Recommendation.**

9.1 It is recommended that the Audit Committee note the report for information.

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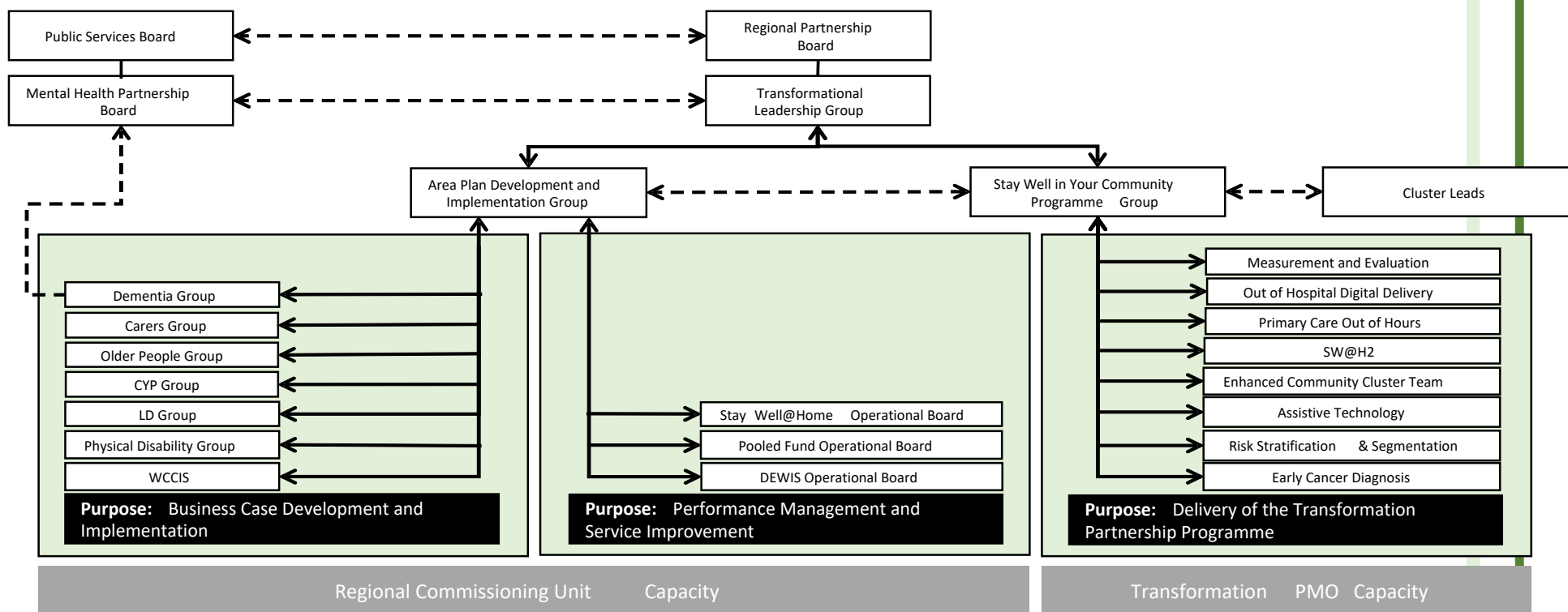
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**Background Documents:** None



# Cwm Taf Social Services and Wellbeing Partnership Governance



## ICF Revenue Bids allocated to Bridgend during current Financial Year 2019/20

Project Name	Bid Value FY 19/20
Enhanced Capacity - Hospital Discharge Support and Mobile Response team (3-4 FTE)	£130,000
Closer to Home Project - Complex Care, LD clients to remain independent	£150,000
Commissioning for Complex Needs (Staffing 2 x FTE) (Outcome Based Assessments)	£150,000
Connecting Communities Project - Prevention & Wellbeing, Community Coord Service & support to be increased (5 Community Support Workers)	£170,000
	£40,000
(EX 1) Community Services Partnership	£707,000
(EX 2) Commissioning for complex needs (2FTEs)	£110,000
(EX5A) 1. Third Sector Rapid Response Team HP Service	£19,600
(EX5B) 2. Third Sector Dementia First Casework Service	£34,500
(EX5C) 3. Third Sector Moving Forward at Y Bont	£35,238
(EX6) Bridgend Carers Integrated Support ICF schemes (Bridgend Carers)	£55,000
Bridgend Carers Integrated Support	£33,000
Practice Support Workers (PSW) - Rapid Response Team (3-4 x FTE)	£149,844
CAMHS	£50,000
Early Help Hubs (Family Support Workers) (prevent Children entering Care)	£131,736
Emotional Wellbeing, Resilience Support (Primary School Children)	£138,536
(EX 3) MAPPS Service – Continuation of Western Bay contribution: social workers, therapists, family workers	£153,000
(EX4) CAHMS Liaison Support (is this CTUHB?)	£54,000
(EX7) Transitional Social Work Team for planning of placements between adults and childrens'	£100,000
<b>TOTAL ICF Revenue Allocation to BCBC 2019/20</b>	<b>£2,411,454</b>



## ICF Capital Bids allocated to Bridgend during current Financial Year 2019/20

## ICF Discretionary Capital Schemes

Delivery Organisation	Project Type and Description	Revised Costs
Bridgend	Feasibility study to explore options for under-utilised space in Maesteg Sports Centre	£20,000.00
Bridgend	Reconfigure entrance way, signage and access for LD & Disabilities etc	£45,000.00
Bridgend	Purchase Mobile Vehicle for Mobile Response Service	£20,000.00
<b>Sub Total:</b>		<b>£85,000.00</b>

## ICF Main Capital Programme Schemes

Delivery Organisation	Project Name	Project Type	Project Description	Project Allocation
Bridgend	MCP 10 Childrens' Accommodation Placement Hub	Larger scale building re-modelling or adaptation (not supported by existing mainstream programmes).	Creation of a Childrens Accommodation placement Hub	£600,000
Bridgend	MCP 11 Core & Cluster Accommodation Schemes for Learning Disabilities	Capital projects which support new and innovative integration of health, social care and/or housing.	Purchase land/and buildings to create 10 new specifically designed accommodation for those with complex health and learning difficulties	£480,000
Bridgend	MCP 12 Integrated Community Services Base	Integrated facilities (such as a regional "hub" approach to an ICF led service provision) – both re-modelling and new provision.	Increase footprint area of existing Integrated Services Team, at the Trem y Mor Resource Centre	£200,000
Bridgend	MCP 13 Maesteg Hospital	Larger scale building re-modelling or adaptation (not supported by existing mainstream programmes).	Hospital Community Services adaptation	£25,000

